



#### Overview of the session

Well Led...A Collaborative approach

- Introduction to the Well Led Program and Leadership and Peer support Network
- Impact on providers before and during the pandemic
- Looking to the future- How to move forward in a post Pandemic age





# Setting the scene- changing relationships

**Before Well Led** 

Contractual focus

**Transactional** 

Limited opportunity or willingness for providers to interact with one another

Homes working in isolation

CQC pre Well Led rating position



# Well Led: Leadership Programme for Registered Care Home & Home Care Managers in Stockton on Tees

What is Well Led-The Collaborative begins.....



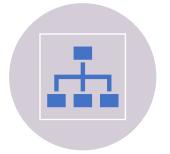
Created partnership With Stockton on Tees Borough Council, NHS North East and Yorkshire Leadership Academy, CQC and Care Home Providers themselves developed the Well Led Programme;



Leadership as opposed to "management";



Action learning sets were used for managers to understand themselves and use real life examples to support leadership skills



Underpin leadership network across Stockton on Tees;

### Leadership and Peer Support Network

A growing collaborative

For leaders, future leaders and partners to share ideas and knowledge.

A safe space to rant, laugh and celebrate the wonderful, challenging world of a care home

manager.

The first followers





#### Success

#### Not just a numbers game

Evaluation by NHS North East and Yorkshire Leadership Academy in November 2019 identified the programme had made a tangible difference to managers in the work place and the quality of care offered.

For those homes who participated in the Well Led Programme and were subsequently assessed by CQC, their ratings changed as below:

Overall CQC Rating	
Before Well Led Programme	After Well Led Programme
2 Outstanding	2 Outstanding
14 Good	20 Good
8 Requires Improvement	2 Requires Improvement

'Well Led' Domain of CQC Reports	
Before Well Led Programme	After Well Led Programme
9 Requires Improvement	3 Requires Improvement. The other 6 providers improved their Well Led domain rating to 'Good'



## **The White House**

#### Ben and Nikki Brown

- Developing relationships
- The Well Led initiative and its impact
- The Leadership and Peer Support network





# Partnership Working

Putting skills into practice









## **Outstanding CQC**

#### Celebrating success







# **Publicity**

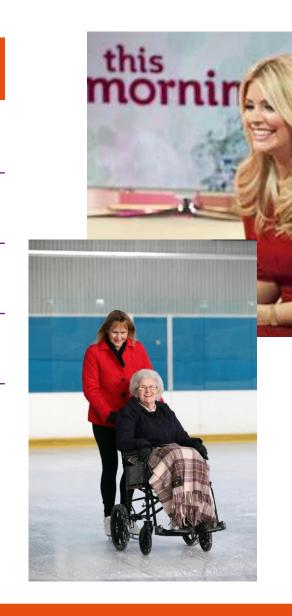
#### **Sharing success**

Stockton on Tees Brough Council shared our success on Facebook and Twitter

Retweeted by the CQC

Picked up through the local media

Led to a segment on ITVs This morning!





# Doing things differently....

Focus was on safety of the residents.

Leadership was vital...time to think outside the box!

Revisiting Well led in a new format.





## **Allington House**

- CQC Requires improvement
- New management team
- Cultural challenges- Big ambitions

5/10/2021 12



# Journey to Well Led

- The first steps towards Well Led- I had to be brave
- Learning about ME!
- From rescuing to empowering
- Changes in me have led to changes in the home

#### The Hub

# A central space for Providers and partners to work together



The future is bright.....



Collaborative working-Providers, LA, NHS, PHE, Volentary sector



Tools and resources in a single place.



Channels run by project leads.



Projects can be worked on collaboratively in a single place.



# The End...but not the end

The Journey continues.....